WHEN OUR HANDS ARE TIED: MORAL DISTRESS IN NURSING

Sharon Sinclair, MA, LP and Rev. Kim Goodman, BCC Abbott Northwestern Hospital

February 28, 2018



DISCLOSURE

We have no conflicts of interest to disclose.

OBJECTIVES

- Defining Moral Distress
- Recognizing signs and symptoms of Moral Distress
- Developing Reflective Practice
- Increasing Moral Agency
- Learning about resources to assist with moral distress and increase resiliency

"Moral Distress": 3 definitions

- "Moral distress occurs when you act in a manner contrary to your personal and professional values, which undermines your integrity and authenticity."
- *American Association of Critical-Care Nurses, Moral Distress position statement, accessed October 13, 2014, www.aacn.org/moraldistress

Moral Distress: 3 definitions

2. "The pain or anguish affecting the mind, body, or relationships in response to a situation in which the person is aware of a moral problem, acknowledged moral responsibility, and makes a moral judgment about the correct action, yet as a result of real or perceived constraints, participates in moral wrongdoing."

ANA 2008

Moral Distress: 3 definitions

- Ensues when clinicians recognize ethical conflicts and their responsibility to respond to them but are unable to translate their moral choices into ethically grounded action that preserves integrity.
- **Rushton C, Kurtz M. Moral Distress and You: Supporting Ethical Practice and Moral Resilience in Nursing, Silver Springs, MD; American Nurses Association; 2015

Your stories

- Which patient or case comes to mind?
- What still lingers for you?
- Do you have regrets, guilt, anger, sadness about this case?

Research indicates primary sources of moral distress include:

- Overly aggressive medical treatment which increased the burden of suffering
- Inappropriate utilization of healthcare resources
- Inaccurate/incomplete information presented to patients/families
- Disparate patient care goals within the care team or between the care team and patient's family (Gutierrez, 2005)

Results of moral distress

- Reluctance to come to work
- Requesting not to care for patients
- Decreased interaction with patients and families
- Burnout/turnover
- Diminished employee engagement

Results of moral distress

- Hesitation to communicate with the physician
- Lack of collaboration
- Angry, resentful, frustrated, sorrowful, powerless
- Effects on self worth, personal and professional relationships
- · Spiritual suffering, loss of meaning/loss of faith

Narrative of Disempowerment, Despair and Hopelessness

The dilemma:

 Narrative of hopelessness contributes to creation of culture where interventions are only partially effective (Moral distress undermines ability to act)

• However, moral distress can lead to positive change *creating an environment* where nurses can make a difference for patients and families. (Howard, 2014)

Reflective Nursing Practice

Becoming aware of your narrative enables increased choices for responding to moral distress.

In patient care situations which lead to moral distress:

- 1. What are your default beliefs and behaviors?
- 2. How well does that work for you?
- 3. Is there something you would like to do instead?

Developing Moral Agency

Increased moral agency is correlated to decreased moral distress.

Moral Agency is "an individual's ability to make a moral judgement based on a commonly held notion of right and wrong and to be held accountable for their actions."

(Traudt, et al, 2016)

Characteristics of Moral Agency

- Seeking knowledge and understanding of your own moral values (personal and professional)
- Seeking understanding of your emotions and how your emotions influence your actions
- Accepting responsibility for your own professional knowledge and skill
- Self-directed capacity or choice to act
- Willing to explore and discuss with others (utilize peer support and consultation)
- Advocacy, e.g. with family on behalf of patient or care team on behalf of family (Traudt, et al, 2016)

A Process for Moral Agency: 4 A's

ASK:

- >Am I feeling distressed or showing signs of suffering?
- >Is the source of my distress work related?
- >Am I observing sings of distress within my team?
 - May appear as anger and anxiety toward obstacles or conflict with others about important values. May present as questioning the goals of care for the patient.
 - Symptoms can be physical, emotional, spiritual, behavioral.

GOAL: Become aware.

A Process for Moral Agency: 4 A's

AFFIRM:

- >Affirm your distress and commitment to take care of yourself
- > Validate feelings and perceptions with others
- >Affirm professional obligations- open communication preserving integrity

GOAL: Make a commitment to address moral distress.

A Process for Moral Agency: 4 A's

ASSESS:

- >identify the sources and severity of distress on all involved
 - Self-awareness, critical reflection and honest appraisal of impact of distress
 - Evaluating whether they have the skills and abilities to effect change
 - How nurses can become more viable agents of change (plan for self-care and external support and guidance)

GOAL: You are ready to make an action plan.

A Process for Moral Agency: 4 A's

- ACT:
- initiate specific actions that address the source of distress
 - Answer to Key Questions can help to define the direction for action
 - Anticipate set-backs and resistance and need for coping measures
 - Self-awareness and self-care are critical for maintaining long-term health of individual nurses and also help create a healthier work environment.

GOAL: You preserve your integrity and authenticity.

Key Questions to Ask When Applying the 4 A's Model

- To whom do I have obligations (e.g., patient, family, healthcare team, institution)?
- What is possible for me to do to address the source of my distress?
- What is the extent of my responsibility?
- When others are not meeting their responsibilities, what is the extent of my responsibility to compensate for their omissions?

Key Questions to Ask When Applying the 4 A's Model

- What personal risks are healthcare professionals obligated to take for patients? For their professions? For themselves?
- When I assist others who are making decisions, and the decisions prove harmful to patients, to what extent do I share the responsibility?
- What risk(s) am I willing to take to advocate for what I believe is right?
- What knowledge, skills or resource do I need to be able to act with integrity?

Rushton, 2006

Nursing Code of Ethics: "Caring for ourselves as well as we care for our patients"

Self-Care

- >What one or two practices work well for you?
- >What is one thing you could do (or not do) to care for yourself better?

Additional Resources for Moral Distress

- Debriefings (CISD or defusings)
- Ethics Consultations
- Leader/EAP/Spiritual Care Rounding
- Schwartz Rounds
- 1:1 counseling with EAP/Spiritual Care
- Resiliency Training / Mindfulness

REFERENCES

- K. Gutierrez, "Critical Care Nurses' Perceptions of and Responses to Moral Distress", *Dimensions of Critical care Nursing.* 2005; 24(5): 229-241.
- C. Howard, "Moral Distress in Health Care", *Ethics and Medics*. 2014; 39(12): 1-2.
- C.H. Rushton, "Defining and Addressing Moral Distress: Tools for Critical Care Nursing Leaders", AACN Advanced Critical Care. 2006; 17(2): 161-168.
- C.H. Rushton, "Moral Resilience: A Capacity for Navigating Moral Distress in Critical Care". *ACCN Advanced Critical Care*. 2016; 27(1):111-119.
- T. Traudt, J. Liaschenko and C. Peden-McAlpine, "Moral Agency, Moral Imagination and Moral Community: Antidotes to Moral Distress", *Journal of Clinical Ethics*. 2016; 27(3): 201-213.

TO CONTACT US

Sharon Sinclair, Employee Assistance Program Allina Health
Sharon.Sinclair@Allina.com
612-863-3412

Kimberly Goodman, Spiritual Care, Clinical Ethics Abbott Northwestern Hospital <u>kimberly.goodman@allina.com</u> 612-863-4881

